IERP® Training Calendar **2021**

Topic	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Executives Programmes - Full day class from 9 am to 6 pm												
Evolution of ERM Models and Standards	18	22	30						27		29	
RCSAs and Internal Control Models		23	29				26		28		30	
Corporate Ethics		24							29			
Corporate Governance		25					27		30			
Market Risk, Credit Risk and Operational Risk			16							26		
CyberSecurity Risk Management			15							25		
Investment Risk Management			17							28		
Measuring Corporate Performance			18							27		
Corporate Strategic Risk Management				5							22	
Business Continuity Management				6							23	
Implementing ERM as a Strategic Management Tool & Key Risk Indicators (KRIs)			31-1 Apr	7-8							24-25	1-2
Fraud Risk Management	19											
Operational Risk Management	20											
Enterprise Risk Management	21						8					
Project Risk Management							28					
Establishing a CyberSecurity Framework							29					
Digital Risk Management & Disruption							5-6					
Mechanics of CyberSecurity							7					
Introduction to BCM and Standards						1						
BCM Strategies and Analysis						2						
BCM Plans						3						
Emergency Preparedness											1	
Crisis Management											2	
Audits and Response Plans											3	
Enterprise Governance	6											
Crisis Communication and Management	7											
Advanced Fraud Risk Management	13-14											
Advanced Operational Risk Management												7
Implementing ISO 31000 effectively												8
ERM Lab												13-14
Board Oversight Programmes - 1/2 day class - AM: 9 am to 12.30 pm, PM: 2 pm to 5.30 pm												
Risk Oversight Practices			2 (AM)									
Corporate Culture and ERM			2 (PM)									
Risk Appetite, Tolerance and Board Oversight			25 (AM)									
Strategic ERM: A Primer for Directors			25 (PM)									
Evolving Expectations for Boards in ERM						15 (AM)						
The Role of Boards in Fraud Risk Management						15 (PM)						
Establishing an empowered Board Risk Committee							13 (AM)					
Directors Guide to ERM and ISO 31000							13 (PM)					
Directors Guide to BCM and ISO 22301								12 (AM)				
Directors Guide to Crisis Management and Leadership during crisis								12 (PM)				
Directors guide to Risk Maturity Frameworks										5 (AM)		
Cybersecurity Oversight in the Boardroom										5 (PM)		
Establishing an empowered Audit Committee											9 (AM)	
Audit Committee's guide to COSO 2013 and Internal Controls											9 (PM)	
Directors guide to GRC (Governance, Risk, and Compliance)												6 (AM)
Governance and ERM, including MCCG 2017 Considerations												6 (PM)